



at the heart of horse sport

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Lausanne, 1st April 2011

Re. Constitutional Task Force (CTF)

Dear Akaash,

Following up on our recent talks, I would like to formally invite you by means of this letter to join the Constitutional Task Force (CTF).

The aim of the 2011 FEI Constitutional Task Force is to allow all members of the FEI to drive the effort and dialogue towards an optimal governance structure for the international federation, with a view to maximizing input and buy-in based on the needs of NFs and stakeholders today and in the future.

The Task Force should begin its work immediately with the support of the FEI Executive Board. It should remain in contact with the Executive Board on a monthly basis, or more often if necessary. It may seek advice from the Executive Board as required, including models of other international governing bodies. The Task Force should ultimately inform the Bureau of the timeline and format recognized by the members of the FEI as being most efficient and ultimately acceptable by the General Assembly at its next ordinary session in Rio in November 2011.

It would include Akaash Maharaj as Chair and Ulf Helgstrand, Kim Gueho, Cesare Camargo and Paul Cargill as Members.

Your mandate would begin immediately, and the forthcoming Extraordinary General Assembly could be used as a forum to discuss with the NFs the restructuring and how best to achieve it, collect their ideas and concerns and assess all the issues in view of a plan that would ensure its success. Its length would be subject to the timeline that you ultimately present to the Bureau for adoption.

I would be most grateful if you could formally confirm your agreement to join the Task Force. I am confident that with your contribution this major chapter in the life of our organization will be conducted in a transparent and most capable manner and thank you for support and commitment.

Looking forward to working with you on this major issue,

Yours sincerely,

HRH Princess Haya
President

President
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